

Members of the Irish Olympic Team and the Irish Paralympic Team pictured at the launch of Permanent TSB's title sponsorship of Team Ireland for the 2024 Games in Paris.



# **Forward Looking Statements**

This document contains forward-looking statements with respect to certain of the Permanent TSB Group Holdings plc's (the 'Bank') intentions, beliefs, current goals and expectations concerning, among other things, the Bank's operational results, financial condition, performance, liquidity, prospects, growth, strategies, the banking industry and future capital requirements.

The words "expect", "anticipate", "intend", "plan", "estimate", "aim", "forecast", "project", "target", "goal", "believe", "may", "could", "will", "seek", "would", "should", "continue", "assume" and similar expressions (or their negative) identify certain of these forward-looking statements but their absence does not mean that a statement is not forward looking. The forward-looking statements in this document are based on numerous assumptions regarding the Bank's present and future business strategies and the environment in which the Bank will operate in the future.

Forward-looking statements involve inherent known and unknown risks, uncertainties and contingencies because they relate to events and depend on circumstances that may or may not occur in the future and may cause the actual results, performance or achievements of the Bank to be materially different from those expressed or implied by such forward looking statements. Many of these risks and uncertainties relate to factors that are beyond the Bank's ability to control or estimate precisely, such as future global, national and regional economic conditions, levels of market interest rates, credit or other risks of lending and investment activities, competition and the behaviour of other market participants, the actions of regulators and other factors such as changes in the political, social and regulatory framework in which the Bank operates or in economic or technological trends or conditions.

Past performance should not be taken as an indication or guarantee of future results, and no representation or warranty, express or implied, is made regarding future performance. Nothing in this document should be considered to be a forecast of future profitability or financial position and none of the information in this document is intended to be a profit forecast or profit estimate.

The Bank expressly disclaims any obligation or undertaking to release any updates or revisions to these forward-looking statements to reflect any change in the Bank's expectations with regard thereto or any change in events, assumptions, conditions or circumstances on which any statement is based after the date of this document or to update or to keep current any other information contained in this document. Accordingly, undue reliance should not be placed on the forward-looking statements, which speak only as of the date of this document.

www.permanenttsbgroup.ie/investor-relations





Eamonn Crowley, CEO



Nicola O'Brien, CFO



## **Business Performance**

## Full Year 2022 Highlights; Strategy Execution Delivers Record Results



Customers	

>200k New Customers

- Mortgage Book increased by c.40%, c. €5.2bn Mortgage assets migrated from NatWest
- Branch Network increased by c. 30%, 25 New Bank Branches Transferred in Jan'23
- New Mortgage Market Share<sup>1</sup> of 18.5%, +70 bps YoY
- 1.2 million Customers, +9% YoY, Larger and More Active Customer Base

Financial Performance

€267m Profit Before Tax

- Underlying Profit<sup>2</sup> €45m; +165% YoY | Q4'22 NIM 1.92%; +37bps YoY
- 20% increase in Fees & Commission Income supported by c.120k new Current Account openings
- Underlying Operating Expenses<sup>3</sup> +16% YoY as expected; Due to Growth & Accelerated Investment
- Exceptional Net Gain of €222m, net of provisioning and transaction costs on acquired assets

Asset Quality

3.3% NPL Ratio

- Net Impairment Release<sup>4</sup> of €20m; reflects HPI growth whilst maintaining prudent provisioning levels
- NPLs reduced to €650m; 20% lower than Dec'21
- NPL Ratio reduced to 3.3% from 5.5% at Dec'21

Capital

15.2% CET1 Fully Loaded

- 15.2% CET1 Fully Loaded, 10bps higher than Dec'21 Pro forma
- 21.3% Total Capital Fully Loaded, 2.2% higher than Dec'21 Pro forma
- €250m AT1 Issuance in Oct'22; 2.5x over subscribed
- All Capital Ratios remain above Management and Regulatory minimum



<sup>1.</sup> BPFI data at 31 December 2022

<sup>2.</sup> Underlying Profit refers to Profit before Exceptional Items and Tax

<sup>3.</sup> Underlying Operating Expenses exclude regulatory costs and provisions for non-core items (€4m), this net provision is presented in Exceptional Items

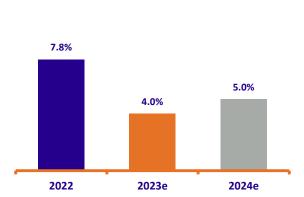
Net Impairment Release of €20m reflects P&L Impairment Release of €31m minus Capital Deduction for NPL Backstop of €11m

## **Macroeconomic Outlook**

## **Interest Rate Rises Expected to Impact Housing Market Sentiment**





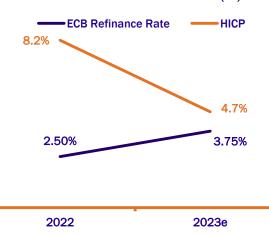


- Higher interest rates and lower household disposable income will see more moderate house price growth in FY23
- Expected reduction in Housing Completions in FY23 and FY24 should see HPI remaining positive

#### Mortgage Market (€bn)



#### **ECB MRO & HICP Forecast (%)**



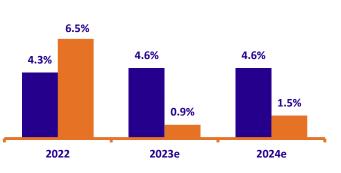
- Interest rate rises commenced in Q3'22 with Refinance rate expected to reach c.375bps by FY23
- Headline inflation peaks in 2022, estimated to reduce to c. 5% in FY23

#### Mortgage Market Approvals (€bn)



#### Labour Market (%)





- In FY22 unemployment rate continued to fall, while employment continued to grow
- This growth is forecasted to halt in FY23 with a marginal increase in Unemployment

#### **Mortgage Market Drawdowns (€bn)**





# A Purpose Led Strategy

## **Delivering our Strategy is our Focus**





To Work Hard Every Day to Build Trust with Our Customers - We are a Community Serving the Community





To Be Ireland's Best Personal And Small Business Bank

### A Business Model With Great People and Great Tech Building A Sustainable Bank for the Future

Digitally Led
Every Day Banking
with a Nationwide Community Presence

Personalised
Customer Experience
and Enhanced Product Offerings

A Diverse & Inclusive Workplace with Sustainability Fully Integrated

Strategic Priorities Across 4 Key Pillars						
Connected Customer Experience	Cultural Evolution	Secure & Resilien Foundation	nt Business			
	With Foundational Capabilities					
Risk Management & Regulation Information Security & Operational Resilience Data & Analytics						



# Principle Completion of Transaction with Ulster Bank DAC

Transformative Acquisition Aligns With the Bank's Strategic Priorities





c.€6.7 billion of assets connected to C.88k customers from Ulster Bank



The performing non-tracker residential mortgage book of Ulster Bank c.€6.1 billion c.67k customers



The performing micro-SME/Business Direct loan book of Ulster Bank c.€165 million c.3k customers



The Lombard Asset
Finance loan business
of Ulster Bank
c.€450 million
c.18k customers



We are also delighted to welcome over 300 new colleagues to Permanent TSB with more than 250 already transferred to date



### **Timelines**



Transfer of c.€5.2bn of mortgages

November '22

Transfer of **25 branch** locations

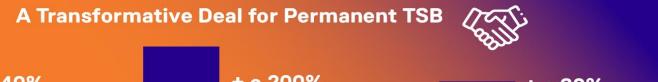
January '23

Transfer of c.€165m of Micro-SME loans

February '23

Transfer of Lombard Asset Finance business and c.€900m of mortgages

Q2 2023



+ c.40% in Mortgage Book + c.200% in SME Lending Book

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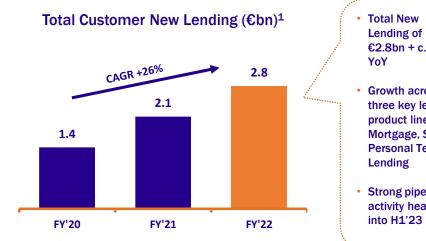
+ c.30% in Branch Network



# **Delivering Strong Performance For Our Customers**

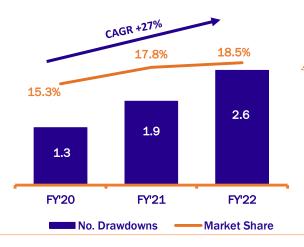
## Total New Lending of €2.8 Billion + c.40% YoY



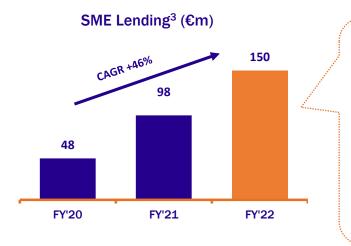


- €2.8bn + c.40%
- Growth across all three key lending product lines -Mortgage, SME & **Personal Term**
- Strong pipeline of activity heading

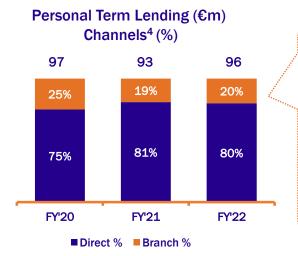
### Mortgage Drawdowns (€bn) & Market Share<sup>2</sup> (%)



- **New Mortgage** Lending of €2.6bn YTD +40% YoY
- Market Share<sup>2</sup> increases to 18.5%
- During H1'22, **Green Mortgage** product launched (c. 20% of new Mortgage Lending)



- Strong Performance in **SME New Lending** with YoY growth of 53%
- **Total SBCI** Lending of €72m of €82m Total Fund; €34m of this lending in FY22



- New Personal **Term Lending Business** increased by 3% YoY
- Credit Card balances have increased by c. 8% YoY



All euro amounts have been rounded to the nearest million/billion, percentage movements are calculated on absolute number

Source: BPFI Data at Dec 2022

Not inclusive of UB SME Assets which transferred in Feb '23

Term Loan Direct refers to originations through App, Desktop and through Open24

## **Customers**

## **Building Trust and Loyalty With Our Customers**





### **Enhance Customer Journeys**



## **Leverage Digital Capabilities**



Delivering	on Our Priorities	2022	YoY
	NPS¹ – Remains Stable	+10	-
	New Current & Deposit Accounts	<b>162</b> k	+177%
	New to Bank Mortgage Customers	46%	+1%
	Digital Activity <sup>2</sup>	138m	+18%
*	Active Digital Customers <sup>3</sup>	683k	+20%
	Contactless Payments	<b>113</b> m	+13%

A Growing Customer Base	2021	2022	YoY	2024
Total Customers	1.1m	>1.2m	+9%	1.4m
<b>Current Account Customers</b>	780k	870k	+12%	<b>1.0</b> m
Digital Current Account Customers <sup>4</sup>	73%	78%	+5%	85%

Strengthening Partnerships		Progress to Date		
SBC	SBCI <sup>5</sup> Supporting Low Cost Business Loans	Total Fund €82m; Total Lending €72m		
	First Home Scheme (FHS) Launched for Eligible First Time Buyer (Aug 22)	>€3m Approvals c. €1m Drawdowns		

'Innovative Banking Product Award' winner for Digital Current Account (2022 FS Awards<sup>6</sup>)



Proud Sponsor of Team Ireland for Olympics & Paralympics 2024

# Best Mortgage for First-Time Buyers, Bonkers National Consumer Awards, 2022

- 1. Relationship Net Promoter Score (NPS) an index ranging from -100 to +100 measuring the willingness of customers to recommend a company's products / service
- 2. Digital Activity is defined as successful log-ins on both mobile app and desktop
- 3. Active Digital Customer refers to both Mobile App and Desktop users
- Digitally Active Retail Current Account Customers as % of Current Account Customers Registered for Online Banking
- 5. Supporting the Strategic Banking Corporation of Ireland under the Irish Governments Future Growth Loan Scheme and the Brexit Impact Loan Scheme
- Presented by FS Dublin at the FS Awards in Oct'22. The FS Awards celebrate excellence in Financial Services.



## **Transform**

## **Building A Sustainable Future For The Bank**



## We Continue To Invest To Transform Our Customer & Colleague Experience

С	ontinuing to Deliver Digital Capability	Con	tinuous Focus On Operational Excellence
>50%	New Current Accounts Opened Digitally	1.4m	Credit Card Paper Statements Eliminated
94%	Term Lending Applications Completed Digitally	113%	Growth in Robotic Process Automation
Q2'22	'Moving Bank' Online Hub Launched	30%	Efficiency to the Formal Switching Process
Q3'22	SME Digital Current Account Application Launched	85	Pages eliminated per online Current Account
Q4'22	Digital Joint Current Account - Launched	- 55	application
Q4'22	Enhanced Digital Mortgage Application (Credit Logic)	250	Pages eliminated per online Mortgage application

### **Making Every Day Banking Easier**

Q3'22	New Online Banking Desktop Launched
H1'23	New Mobile Banking Platform – Launching
68	Number of Digital Customer Journeys





### **Investing In Branches & Technology**

25 New Branches

Branch Customer Wi-Fi Rollout

New Branch Kiosks

Customer Webchat



# **Sustainability – Building on Strong Foundations**

Core to Operating Our Business in a Responsible Way





Support Ireland's
Transition To A Low Carbon
Economy



**Enhance Our Culture** 



**Grow Sustainable Profitability** 

Environment

Social

**Governance & Disclosures** 



€500m Green Mortgage Lending +c.20% of New Mortgage Lending



80% Culture Index, +10% above our Culture Index Target of 70%



A 'Low' ESG Risk Rating through Sustainalytics



Disclosure of our carbon emissions across scope 1, 2 and 3 including our financed emissions



c.€600K contributed to Irish community organisations during 2022



Board approved
Sustainability Strategy
aligned to the SDGs<sup>1</sup> and a
Sustainability Committee



Developing a Sustainable Supplier Charter



42% Board Gender Composition and 38% of Senior Leadership positions are filled by Women



Signatory to the Task Force on Climate-Related Financial Disclosures (TCFD), reportable during H1'23



Founding member of the International Sustainable Finance Centre of Excellence



16.5% Gender Pay Gap
Winner – Inclusion & Diversity,
CIPD Ireland Awards



A CDP<sup>2</sup> rating of C indicating an awareness level of engagement

<sup>1.</sup> The United Nation's Sustainable Development Goals ('SDGs) were launched in 2015 to provide a plan of action for people, planet and prosperity. While we recognise that we may contribute to all 17 SDGs in some way, we have identified 6 as being core to our Strategy.









## **Income Statement**

### **A Robust Financial Performance**





**Grow Diversified Income Streams** 



**Efficient Organisation** 



Capital And Resource Allocation

#### FY 2022 Vs FY 2021

	FY 22 €m	FY 21 €m	YoY €m	YoY %
Net Interest Income	362	313	49	16%
Fees & Commissions	42	35	7	20%
Net Other Income	5	13	(8)	-60%
Operating Income	409	361	48	13%
Operating Expenses	(344)	(295)	(49)	16%
Regulatory Charges	(51)	(50)	(1)	2%
Operating Profit	14	16	(2)	-13%
Impairments <sup>1</sup>	31	1	30	-
Underlying Profit <sup>2</sup>	45	17	28	165%
Exceptional Items	222	(38)	260	-
Profit / (Loss) Before Tax	267	(21)	288	-

Net Interest Income

 Supported by rising interest rate environment and migration of €5.2bn Ulster Bank assets

Fees & Commissions

Supported by loyal customers driving higher volumes and improved activity

**Operating Expenses** 

 Higher YoY, as previously guided, due to Ulster Bank transaction, accelerated investment spend and depreciation

Impairments<sup>1</sup>

 Reflects strong HPI growth, reduction in default rates and de-recognition of disposed assets during the year

Exceptional Items (€m)	FY 22	FY 21
<ul> <li>NatWest/UB Transaction</li> </ul>	239	(28)
<ul> <li>Restructuring Costs &amp; Other</li> </ul>	(13)	(14)
<ul> <li>Provisions for Non-Core Items<sup>3</sup></li> </ul>	(4)	(15)
<ul> <li>Deleveraging<sup>4</sup></li> </ul>	-	19
Total Exceptional Items	222	(38)

Impairment release does not include a €11m charge deducted directly from Capital regarding the application of 'NPL Provision Backstop' guidelines



<sup>2.</sup> Underlying Profit refers to Profit before Exceptional Items and Tax

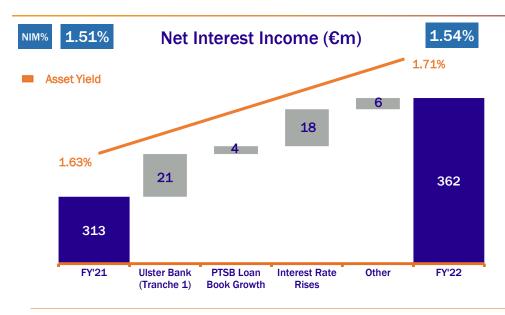
<sup>3.</sup> Provisions for Non-Core Items, primarily relates to Customer Litigation Provision

Exceptional Items - Deleveraging includes the loss on sale from 'Glenbeigh IV' (€8m) and is offset by releases of provisions held against legacy transactions

# **Total Operating Income Grows +13%**

## Net Interest Income +16%; Fees & Commissions +20%





### Net Interest Income - Interest Rate Sensitivity<sup>1</sup>

€m	-100bps	+50bps	+100bps
Euro	-53	+25	+50

#### **Interest Rate Sensitivity based on:**

- ECB MRO of 3% and ECB Deposit Rate of 2.5%
- Assets and liabilities pricing linked to market/central bank rates and reprice accordingly
- · Assumes pass through to assets and liabilities
- Does not reflect Management actions in response to market conditions and should not be taken as management guidance/forecasts

#### **Net Interest Income Drivers**

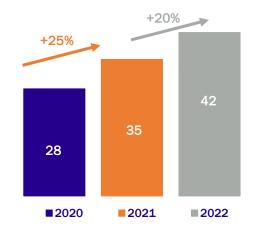
#### **Volume Growth**

- Net growth in existing loan book of (+€0.8bn, +7% YoY)
- Migration of Ulster Bank assets (+€5.2bn)
- Higher wholesale funding requirements to support enlarged Balance Sheet

#### **Higher Lending Yields**

- Asset Yield of 1.71% (+8 bps YoY)
- Positive Interest rate environment on Loan Book and Treasury Assets; partially offset by higher Wholesale Funding Costs
- Increasing Product Yield driving income uplift, materialising through FY23

### Net Fees & Commission (€m)



- Upward trajectory set to continue
- Growing customer numbers will increase transactional income
- Outlook to maintain Non Interest Income to c. 10% of Total Income over the Medium Term

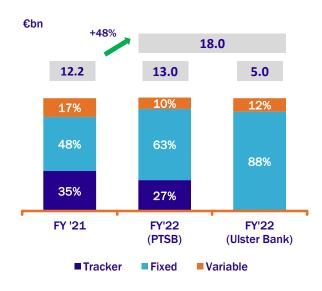


# **Total Performing Loan Book on Positive Growth Trajectory**

Home Loan Book +48%; SME Book +59%

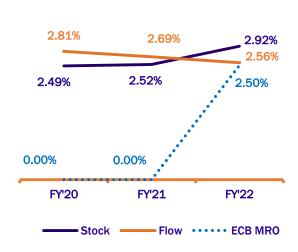


#### Home Loan Book by Product (Mix %)



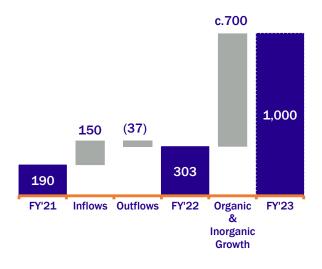
- Home Loan Mortgage Book has grown 48% YoY (+€5.8m)
- €5.0bn Ulster Bank DAC Performing Loans (12% Variable:88% Fixed)
- PTSB Organic Loan Book Growth c. 7%, strong new lending (€2.6bn), partially offset by net outflows¹ (€1.8bn)
- Flows on Book Changing Mix to 10% Variable, 63% Fixed and 27% Tracker

#### **Home Loan Yield (%)**



- New Business Yield at 2.56%, 13bps lower YoY
- Mortgage Book Rate at 2.92%. +40bps YoY
  - ECB increase of 250bps H2'22, with a further +50bps Q1'23 to 300bps
  - Tracker Mortgages reprice within 30 days;
     +2.5% at Dec'22
  - Avg. 1% price increase passed on to Fixed Rate mortgage products to date

#### SME Performing Book Movement<sup>2</sup> (€m)



- Total SME New Lending of €150m, +53% YoY
- Loan Book grew 59% as pace of new lending exceeds outflows
- Total SBCI Lending of €72m, 88% of Total Fund of €82m; €34m drawn in FY22
- €165m of micro-SME loan book migrated from Ulster Bank (Feb'23)
- c. €450m Asset Finance Book to migrate from Ulster Bank DAC in H1'23<sup>3</sup>
- Ambition is to grow the Total SME Book to c.
   €1bn by FY23³



<sup>1.</sup> Outflows include out-of-course Redemptions and Contractual Repayments

<sup>2.</sup> Figures Inclusive of SME Term Lending and Mortgages;

FY23 movements are estimates and should not be taken as management guidance

# **Operating Expenses**

## **Total Underlying Operating Costs Increased By 14%**

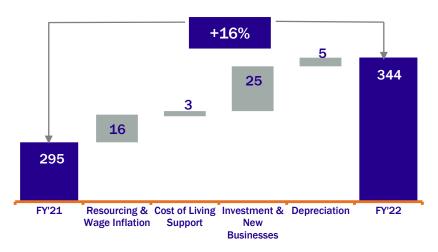


Cost Base Analysis	FY'22 €m	FY'21 €m	YoY €m	YoY %
aff Costs <sup>1</sup>	164	140	+24	+17%
er Costs	128	108	+20	+19%
al Addressable Costs	292	248	+43	+17%
oreciation	52	47	+5	+10%
erlying Operating enses <sup>2</sup>	344	295	+49	+16%
ulatory Charges	51	50	+1	+2%
al Underlying Operating ts	395	345	+50	+14%

Cost Income Ratio <sup>3</sup>	84%	82%	-	+2ppts
Average Staff Numbers <sup>4</sup>	2,352	2,286	+66	+3%
Closing Staff Numbers <sup>4</sup>	2,488	2,236	+252	+11%

- €395m Total Underlying Operating Costs, +€50m YoY (+14%) in line with Managements expectations
- 84% Cost Income Ratio<sup>3</sup> (CIR%), +2 ppts YoY, due to planned investment and new businesses
- 2023 Outlook for the Bank's CIR% to reduce to <70% as top line income grows and costs are tightly managed

### **Movement In Operating Expenses (€m)**



- Closing staff numbers +11% YoY, primarily in Customer Servicing, Operations and the Retail business driving higher staff costs
- Cost of living support to colleagues in the form of a one-off €1k voucher Q4'22
- Continued investment together with acquiring new business driving an increase in operating costs



<sup>1.</sup> Staff Costs include total payroll, recruitment costs, contingency workforce costs and once-off voucher payments to support inflationary pressure on staff.

<sup>2.</sup> Underlying Operating Costs exclude a €4m (2021: €15m) provision for non-core items. This net provision is presented in Exceptional Items.

<sup>3.</sup> Underlying Cost Income Ratio is calculated as Operating Expenses (excl. Regulatory Charges and Exceptional Items) divided by Total Operating Income.

<sup>4.</sup> Average and Closing staff numbers are calculated on a full time equivalent (FTE) basis and exclude FTEs working on the Ulster Bank Transaction

# **Continuing To Invest In Key Priorities**

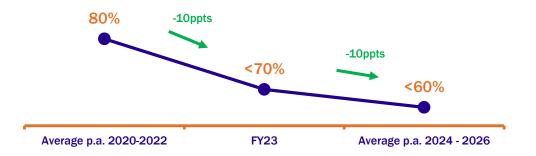
## Maintaining Investment Spend whilst Reducing the CIR%



### **Average Annual Investment Spend (€m)**



### Cost Income Ratio Trajectory<sup>1</sup> (%)



#### Investment 2023 - 2026 [OpEx:CapEx = 40:60]

- Commercial & Technology Investment
- Expansion of Digital Customer Journeys & Payment Options
- Investment in Brand & Sponsorship
- Cyber Security Enhancements Strengthening Bank Defences
- Operational and Digital Resilience
- Completion of Data Centre Relocation
- Investment in Climate Risk

#### Cost Income Ratio<sup>1</sup> 2023 - 2026

- FY23 <70%
- FY24 FY26 < 60%

Achieved through Revenue Growth together with ongoing Cost Discipline in the context of inflationary pressure



# **Net Impairment Release of €20m**

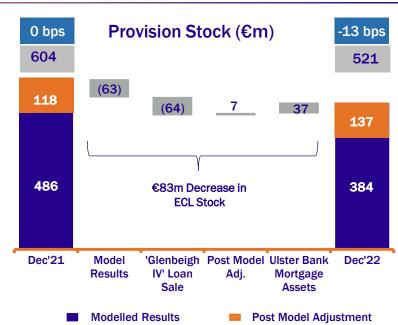
## **Well Provided For Economic Cycle**



### Impairment Release/(Charge) (€m)

Expected Credit Loss (€'m)	FY 2022	FY 2021	FY 2020
Model Results	14	(59)	(42)
Post Model Adjustments	10	54	(112)
Other P&L Items	7	6	(1)
P&L Impairment Release / (Charge)	31	1	(155)
Capital Deduction for NPL Backstop	(11)	-	-
Net Impairment Release / (Charge)	20	1	(155)

- Provision stock reflects the impact of the latest forward looking macroeconomic scenarios (see table across)
- Increase of c.€7m in Post Model Adjustments primarily reflects the more uncertain macroeconomic outlook at year-end
- €37m provision for mortgage assets acquired from Ulster Bank DAC in Q4'22
- A conservative €137m of Post Model Adjustments remains within the stock of Provisions at Dec'22
- FY23 cost of risk expected to be not more than ten basis points subject to the prevailing macroeconomic environment



### **ECL Macroeconomic Projections Average Value 2023**

	Base <sup>2</sup>	Upside <sup>3</sup>	Downside <sup>4</sup>
HPI	0%	15%	-18%
Unemployment	7%	5%	16%
GDP	4%	7%	-4%
CPI	6%	2%	5%

Cost of

Risk<sup>1</sup>

€m



<sup>1.</sup> Cost of Risk calculated as annual impairment charge / average net loans & advances for the last 12 months

<sup>2.</sup> Base Scenario: The Base scenario was constructed as a 1-in-2 year outcome (50% probability that losses will be higher, 50% probability that losses will be lower)

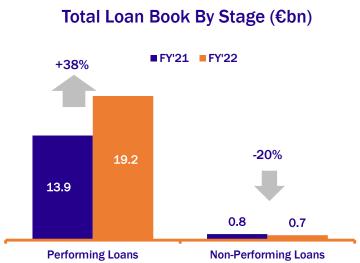
<sup>3.</sup> Upside scenario: The Upside scenario was constructed as a 1-in-20 year outcome (95% probability that losses will be higher, 5% probability that losses will be lower)

<sup>4.</sup> Downside scenario: The Downside scenario was constructed as a 1-in-20 year outcome (5% probability that losses will be higher, 95% probability that losses will be lower)

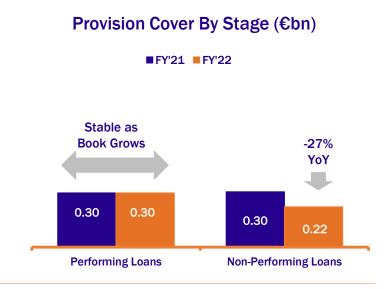
# **Further Strengthened Asset Quality**

### **NPL Ratio Reduced to 3.3%**









- Gross Performing Loans (Stage 1&2) have increased by 38% to €19.2bn in Dec'22
- Non Performing Loan book (Stage 3) of €650m
  - Reduced by c. €167m (20%) compared to Dec'21 driven by net cure position from Stage 3 and deleveraging activity

### Asset Quality / Coverage

Category	Balance (€bn)	ECL (€bn)	Coverage (%)	+ / - Vs FY '21
Performing Loans	19.2	0.30	1.6%	+0.6 ppts
Non-Performing Loans	0.7	0.22	34.2%	-4.0 ppts
Total	19.8	0.52	2.6%	-1.5 ppts

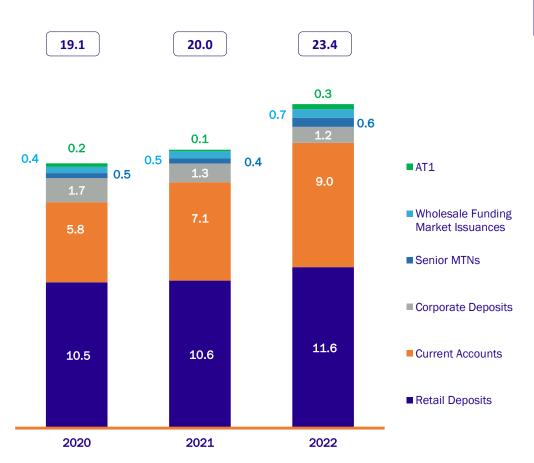


# **Funding And Liquidity**

## **Retail Deposit Growth Driving Strong Funding Position**



### **Total Funding (€bn)**



### **Liquidity and Funding Ratios**

Ratio	Dec'21	Dec'22	European Bank Average <sup>1</sup>	PTSB v European Peers
LCR <sup>1</sup>	274%	178%	163%	+15%
NSFR <sup>1</sup>	170%	154%	127%	+27%
LDR <sup>1</sup>	<b>75</b> %	90%	109%	-19%
Encumbrance <sup>1</sup>	6%	5%	28%	-23%

- Current Account balances have increased by €1.9bn (26%) since Dec'21
- Retail Deposits have increased €1.0bn (9%) since Dec'21
- 93% Funded by Customer Deposits; 88% from Retail Deposits (incl. C/A's)
- Reduction in LCR%, and NSFR% due to utilisation of excess liquidity to fund NatWest / UB transaction
- Successful €300m MTN issuance in Jun'22, and €250m AT1 issuance in Oct'22
- Dec'22 MREL ratio of 28.5%, above Management & Regulatory Requirements
- Jan'24 MREL target has been set at 27.15%
- c €1bn of HoldCo Senior Issuances expected in 2023

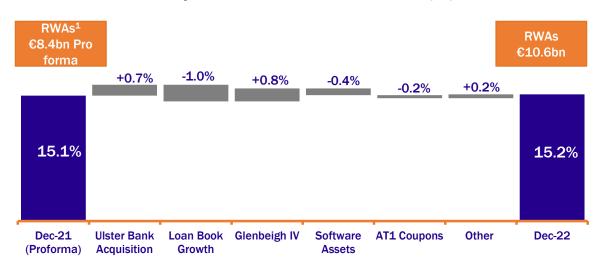


# **FY22 Capital Ratios**

## Fully Loaded CET1 Ratio Increased By 10bps



### **CET1** Fully Loaded Ratio Movement (%)



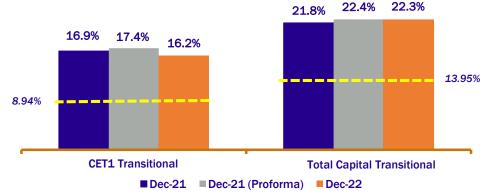
- Risk Weighted Assets of €10.6bn, +26% YoY
- Fully Loaded CET1 ratio has increased by c. +10bps to 15.2%.
  - Ulster Bank Acquisition (c. +70bps);
  - Glenbeigh IV Loan Disposal (c. +80bps);
  - Net Loan Book Growth (c. -100bps);
  - AT1 Distributions (c. -20bps); and
  - Other incl Investment in Software Assets and P&L (-20bps)

## Regulatory Capital Ratios<sup>1</sup> (%)

Total Capital Ratio reflect AT1 Issuance of €250m in Oct'22

**Transitional Ratios remain above Regulatory Requirements** 

Management CET1 (Fully Loaded) Long Term Target is c.14%





# **Summary**

## **A Robust Financial Performance with a Positive Outlook**



### 2022 - A Transformative year

€267m	<ul> <li>Profit Before Tax (PBT) reflects a purpose driven business; Underlying PBT¹ €45m &amp; growing</li> </ul>
18.5%	Growing New Mortgage Business & National Market Share
1.92%	• Q4'22 NIM 1.92%, momentum in Net Interest Income; positively exposed to rising interest rates
+€2.8bn	Continued strength in the Deposit franchise
84%	Cost Income Ratio <sup>2</sup> ; positive outlook for 2023, target reducing by 10 - 15ppts
3.3%	Asset Quality remains robust; NPL Ratio 3.3%; prudently provisioned for economic cycle
15.2%	CET1 (Fully Loaded) 1.2% ahead of Management Medium Term Target of c.14%

FY23 and Medium Term Target Represents Higher and More Sustainable Returns







# 2023 Marks a Step-Change In Our 200 Year History





Migrating c. €6.7bn of assets from Ulster Bank



Increasing our Branch Network to 98



Growing Employees, from c. 2,400 colleagues to c. 3,000



Launching New & Compelling Customer Journeys



Welcoming 330 New Colleagues from Ulster Bank & Thousands of New Customers



Further Integrating our Sustainability Strategy



Extending our
Offering to Customers
with Asset Finance &
Micro-SME



Activating our Olympic & Paralympic Sponsorship



## **A Purpose Driven Strategy**



## Well Positioned to Drive Sustainable Profitable Growth in 2023 and Beyond

Total Income
Cost Income Ratio¹
Cost of Risk
Underlying Profit
Underlying RoE²

V<br/>V
V<br/>V
V<br/>V
V<br/>V
V<br/>V

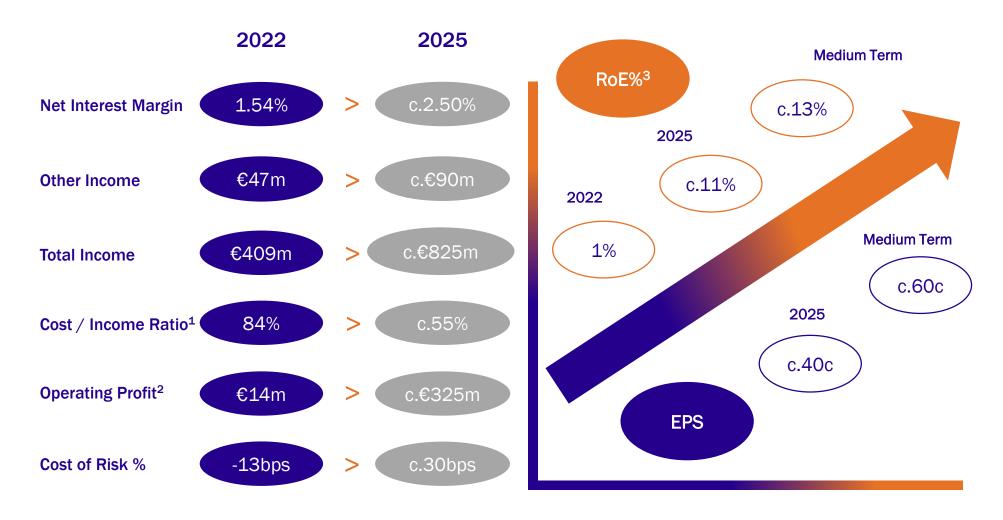
c. €650m
<70%</td>
c. 10 bps
>€160m
c. 7%



## **Medium Term Goals**

### Remain On Course to Deliver Sustainable Returns







<sup>2.</sup> Operating Profits are Profits before Impairment and non-core items.



RoE% calculated as Profits Attributable to Shareholders (excl. Exceptional Items) divided by Notional Equity (RWAs\*Long Term CET1% requirement)

## **Investment Case**

### **Over the Medium Term**



Strong Ma	arket F	Position I	ln Ir	eland
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**Larger and More Active Customer Base** 

**Ongoing Transformation of Customer & Colleague Experience** 

Investment with Target C:l Ratio c.55% by 2025

**Balance Sheet Assured – Strong Capital & Funding with Low Risk Profile** 

**Sustainability Strategy with Strong Foundations** 

**Well Positioned For Targeted Growth** 

**Sustainable Medium Term RoE in a range of 11 - 13%** 







# **Domestically Focused Retail And SME Bank**



### **Business Overview**

### **Business**

€19.2bn

Performing Loan Book

€9.0bn

**Current Account Balances** 

€11.6bn

Retail Deposit Balances

### **Market Share**

c. 17%

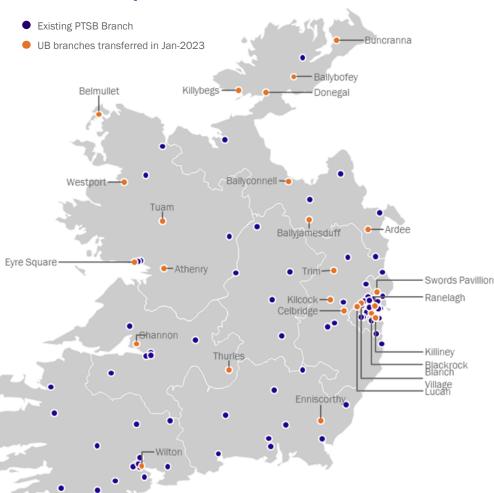
Residential Mortgages<sup>1</sup> **13.3**%

Current Account Balances<sup>2</sup>

10.9%

Retail Deposit Balances<sup>2</sup>

## **Branch Footprint**



 <sup>%</sup> Market Share of Stock of Mortgages as at December 2022. Source: BPFI Q3 data, updated for Ulster Bank mortgage migration in Q4'22



<sup>2.</sup> Data based on balances as at December 2022. Source: Central Bank Statistics.

# **A Brief History**



	2011/2012		2016		2022
LDR%	227%	>	111%	>	90%
System Funding	€20bn	>	€1.4bn	>	€nil
Total New Lending	€0.1bn	>	€0.6bn	>	€2.8bn
Mortgage Market Share	2%	>	10%	>	18.5%
Net Interest Margin%	0.72%	>	1.48%	>	1.54%
NPL%	28%	>	28%	>	3.3%
CET1% (FL)	11.3%	>	14.9%	>	15.2%

Rebuilding of the Bank is completed; now we can focus on sustainable profitable growth & expansion



# **Historical Financial Information**

## **Income Statement**



€m	FY 2022	FY 2021	FY 2020	FY 2019	FY 2018
Net Interest Income	362	313	341	356	379
Other Income	47	48	34	58	63
Total Operating Income	409	361	375	414	442
Total Operating Expenses (Before Exceptional Items)	(395)	(345)	(323)	(330)	(331)
Pre-Impairment Profit / (Loss)	14	16	52	84	111
Impairment (Charge) / Write-Back <sup>1</sup>	31	1	(155)	(10)	(17)
(Loss) / Profit Before Exceptional Items	45	17	(103)	74	94
Exceptional Items (Net)	222	(38)	(63)	(32)	(91)
Profit / (Loss) Before Tax	267	(21)	(166)	42	3

Key Metrics	FY 2022	FY 2021	FY 2020	FY 2019	FY 2018
Net Interest Margin	1.54%	1.51%	1.73%	1.80%	1.78%
Cost Income Ratio <sup>2</sup>	84%	82%	73%	80%	75%



# **Historical Financial Information**

## **Balance Sheet**



€bn	Dec 2022	Dec 2021	Dec 2020	Dec 2019	Dec 2018
Total Loan Book (net)	19.6	14.2	14.2	15.6	15.9
Treasury Assets	5.4	6.7	5.9	3.6	3.8
Other Assets	1.1	1.3	0.8	1.1	2.1
Total Assets	25.9	22.2	20.9	20.3	21.8
Retail Deposits (Incl. Current Accounts)	20.6	17.7	16.3	15.0	14.8
Corporate & Institutional	1.1	1.3	1.7	2.2	2.2
<b>Total Customer Deposits</b>	21.7	19.1	18.0	17.2	17.0
Wholesale Funding	1.3	0.9	0.8	0.9	2.6
Other Liabilities	0.5	0.5	0.2	0.2	0.2
Total Liabilities	23.5	20.4	19.0	18.3	19.8
Total Equity (incl. AT1)	2.4	1.8	1.9	2.0	2.0
Total Equity and Liabilities	25.9	22.2	20.9	20.3	21.8
Key Metrics	FY 2022	FY 2021	FY 2020	FY 2019	FY 2018
NPLs	€0.7bn	€0.8bn	<b>€1.1</b> bn	<b>€1.1</b> bn	€1.7bn
LDR	90%	75%	79%	91%	93%
CET1 Ratio (Fully Loaded Basis)	15.2%	15.3%	15.1%	14.6%	12.2%



# **Interest Income Analysis**



	Average Ba	ılances (€bn)	Yiel	ds (%)	Interest Ir	icome (€m)
	FY 2022	FY 2021	FY 2022	FY 2021	FY 2022	FY 2021
Tracker	5.4	6.6	1.7%	1.3%	91	85
Fixed and Variable	9.2	7.8	3.1%	3.2%	290	249
Consumer Finance	0.3	0.3	9.4%	9.6%	28	28
SME / CRE	0.3	0.2	3.4%	3.8%	10	9
Treasury Assets	8.4	6.5	0.2%	-0.1%	16	(7)
Underlying Interest Inco	me				435	364
Deferred Acquisition Costs and Accounting Adjustments					(32)	(25)
Total Interest Income					403	339



# **Interest Expense Analysis**



	Average Bala	Average Balances (€bn)		Cost of Funds (%)		Interest Expense (€m)	
	FY 2022	FY 2021	FY 2022	FY 2021	FY 2022	FY 2021	
Current Accounts	7.9	6.5	0.0%	0.0%	0	0	
Retail Deposits	11.0	10.6	0.0%	0.0%	4	5	
Corporate Deposits	1.2	1.5	0.5%	0.5%	6	8	
Wholesale Funding <sup>1</sup>	1.7	1.0	1.4%	1.4%	24	14	
System Funding	0.6	0.0	1.2%	0.0%	7	0	
Total Interest Expense					41	26	



# **Asset Quality**



Loans and Advances to Customers	31-Dec	31-Dec
Edulid and Advances to dustomers	2022	2021
Measured at Amortised Cost	€m	€m
Home Loans	18,340	12,568
Buy To Let	824	1,623
Total Residential Mortgages	19,164	14,191
SME / Commercial	239	196
Consumer Finance	401	358
Total Measured at Amortised Cost	19,804	14,745
Analysed By ECL Staging:		
Stage 1	17,455	11,689
Stage 2	1,699	2,239
Stage 3	649	815
POCI	1	2
Total Measured at Amortised Cost	19,804	14,745
Neither past due nor Stage 3	19,118	13,885
Past due but not stage 3	36	43
Stage 3	650	817
Total Measured at Amortised Cost	19,804	14,745
Loss Allowance – Statement of Financial Position		
Stage 1	136	61
Stage 2	163	238
Stage 3	222	305
Total Loss Allowance	521	604



# **NPLs and NPAs**



Home Loan	Puny To Lot			
	Buy-To-Let	SME / Commercial	Consumer Finance	Total
€m	€m	€m	€m	€m
175	118	17	2	312
31	15	-	3	49
31	80	-	2	113
51	28	-	2	81
54	29	6	5	94
-	-	-	1	1
342	270	23	15	650
3	15	-	-	18
345	285	23	15	668
18,340	824	239	401	19,804
1.9%	32.8%	9.6%	3.7%	3.3%
	175 31 31 51 54 - 342 3 345 18,340	€m     €m       175     118       31     15       31     80       51     28       54     29       -     -       342     270       3     15       345     285       18,340     824	€m         €m         €m           175         118         17           31         15         -           31         80         -           51         28         -           54         29         6           -         -         -           342         270         23           3         15         -           345         285         23           18,340         824         239	€m         €m         €m           175         118         17         2           31         15         -         3           31         80         -         2           51         28         -         2           54         29         6         5           -         -         -         1           342         270         23         15           3         15         -         -           345         285         23         15           18,340         824         239         401

Sta	gΕ	3	Ana	h	/sis
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_					
31-Dec-21	Home Loan	Buy-To-Let	SME / Commercial	Consumer Finance	Total
	€m	€m	€m	€m	€m
NPL is < 90 Days	251	177	40	1	469
NPL is > 90 Days and < 1 year past due	32	89	1	6	128
NPL is 1-2 years past due	39	25	-	2	66
NPL is 2-5 years past due	36	10	-	1	47
NPL is > 5 years past due	62	38	3	2	105
POCI	-	-	-	2	2
Non-performing loans	420	339	44	14	817
Foreclosed assets*	4	24	-	-	28
Non-performing assets	424	363	44	14	845
Gross Loans	12,568	1,623	196	358	14,745
NPLs as % of gross loans	3.3%	20.9%	22.4%	3.9%	5.5%



# **Regulatory Capital**



	31 Decem	31 December 2022		mber 2021
	Transitional	Fully Loaded	Transitional	Fully Loaded
	€m	€m	€m	€m
Risk Weighted Assets	10,627	10,627	8,600	8,603
Capital Resources:				
Common equity tier 1	1,718	1,616	1,457	1,265
Additional Tier 1	369	369	123	123
Fier 1 Capital	2,087	1,985	1,580	1,388
Tier 2 Capital	282	282	290	290
Total Capital	2,369	2,267	1,870	1,678
Capital Ratios:				
Common Equity Tier 1 Capital	16.2%	15.2%	16.9%	14.7%
Fier 1 Capital	19.6%	18.7%	18.4%	16.1%
Total Capital	22.3%	21.3%	21.7%	19.5%
·				
Leverage Ratio <sup>1</sup>	8.0%	7.7%	7.1%	6.3%

	31 Decem	ber 2022	31 December 2021		
	Transitional	Fully Loaded	Transitional	Fully Loaded	
	€m	€m	€m	€m	
Total Equity	2,398	2,398	1,788	1,788	
Less: AT1 Capital	(369)	(369)	(123)	(123)	
Adjusted Capital	2,029	2,029	1,665	1,665	
Prudential Filters:					
Intangible Assets	(86)	(86)	(53)	(53)	
Deferred Tax	(247)	(308)	(249)	(347)	
IFRS 9 Transitional Adjustment <sup>2</sup>	41	-	94	-	
Others	(19)	(19)	-	-	
Common Equity Tier 1 Capital	1,718	1,616	1,457	1,265	

<sup>1.</sup> The leverage ratio is calculated by dividing Tier 1 Capital by gross balance sheet exposure (total assets and off-balance sheet exposures).

<sup>2.</sup> The CET1 transitional impact to the Group as a result of EU Regulation 2017/2395 mitigating the impact of the introduction of IFRS 9 on own funds. This was further amended by the adoption of Regulation EU 2020/873 ("CRR Quick Fix").



# **Notes**







# Thank You

**End of Presentation** 

